

Production and investment strategy for the fine chemicals business unit of a major pharma company

Scope	Approach	Results
<ul style="list-style-type: none">■ Four fine chemicals production units in Germany, Italy, Spain und USA■ 6 year plan for API and intermediaries production – 3 volume scenarios■ 4 months strategy project to define the preferred option – 6 months detailing and implementation	<ul style="list-style-type: none">■ Profiling of current multi-purpose production assets■ Benchmarking to best-practice processes and summary of actual and desired performance indicators■ Characterization of the chemicals processes value-chain and potential in- and outsourcing parts of production and services■ Capacity planning and simulation model for processes	<ul style="list-style-type: none">■ Design of high level options for the future production set-up (incl. capacity investments and technology focus)■ Fact-based decision process■ Allocation of products to the different competence centres■ Definition of outsourcing plan and procedure■ Implementation of product transfers